

Risk...

Through the management of risk,
we aim to achieve our objectives
and help build a better Barnsley.



BARNSELY
Metropolitan Borough Council

What is the Strategic Risk Register?

The Strategic Risk Register logs those risks that could affect Barnsley Council's ability to achieve certain objectives and priorities.

Why do we need it?

The Strategic Risk Register contributes to the council's culture where risk management is part of a business process to deliver improvement.

The register is reviewed and adjusted on a regular basis to understand progress.

How do we measure it?

We measure risk in terms of how significant each threat is. A numbering system is used between 1 and 6 accompanied by a visual colour system. The more significant a risk has been assessed, the lower the number that is assigned to it.

We call this Risk Profiling.

Risk Profiling

High risk

Significant risks are allocated a rating between 1 and 2. They are red in colour. These risks are less likely to improve due to influences such as resources, funding, and timescales.

These risks remain a priority for our Senior Management team, who may decide to make additional resources available to improve the risk.



01



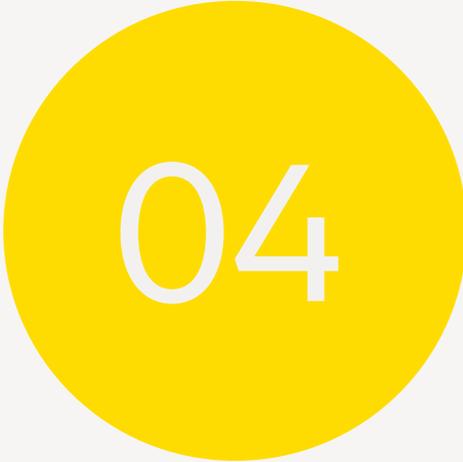
02

Medium risk

Medium risks will have a rating between 3 and 4. They are amber in colour. We believe these risks have a likely chance of improvement through the influence of council resources.



03



04

Low risk

Low level risks will have a rating between 5 and 6. They are green in colour. These risks have a high probability of improvement.

Those risks that have been improved and can be classed as completed will be removed from the Strategic Risk Register.



05



06

Who reviews it?

The Senior Management team assess each risk to ensure it reflects the current position for each of them.

Where appropriate, the risk is adjusted to reflect the current position – this may involve the risk ‘increasing’ (i.e. becoming worse) or ‘decreasing’ (i.e. improving).

Recent changes

The main issues and changes arising from the March 2019 review are shown below:

Risk 3026

Remains a significant red risk.

Failure to achieve a reduction in health inequalities within the Borough.

During the review meeting in March, the Director of Public Health was asked to consider whether the risk score could be changed. It was agreed to leave this risk with a 'red' concern rating as further analysis of the data that underpins this risk (relating to current life expectancy) provides adequate evidence that this risk is not improving.

Risk 3033

Removed and replaced with risk 4154.

Failure to adapt the Authority into a sustainable organisation. Failure to maintain current services.

This has been removed and replaced with:

Risk 4154 – Failure to ensure that the Future Council model is sustainable and provides the best services and outcomes possible to our customers.

Risk 4271

Added as a new risk.

Failure to ensure the Digital First Programme objectives are met through the robust management of Digital First themes and the application of proportionate project management and governance activities.

This has been added as a new risk.

Risk 3543

Reassessed risk.

Failure to ensure the adequate supply of land for housing and commercial property growth.

This has been reduced from an amber '4' to a green '5' to reflect the benefits of having the Local Development Framework ('local plan') approved in January 2019.



Risk 3022

Reassessed risk.

Inability to direct corporate strategy.

This has been reassessed from a green '5' to an amber '4' to reflect proposed changes to the Scrutiny Committee structures, and allow time for these new arrangements to bed in.



When do we publish it?

Barnsley Council, along with the Senior Management team, review, update and publish the report every six months.

Risk profile

The tables below show the progression of each risk during that time.

	01		02		03		04		05		06	
	No. of risks	% of risks										
March 2019 No. of risks = 19	0	0%	1	5%	9	48%	7	37%	2	10%	0	0
October 2018 No. of risks = 20	0	0%	1	5%	10	53%	6	31%	2	11%	0	0
March 2018 No. of risks = 20	0	0%	3	15%	7	35%	9	45%	1	5%	0	0
October 2017 No. of risks = 19	1	5%	3	15%	6	30%	8	40%	2	10%	0	0

Case Study

Risk 4271

Failure to ensure the Digital First Programme objectives are met through the robust management of Digital First themes and the application of proportionate project management and governance activities.

Consequences

- Inability to enhance access to the technology solutions required to deliver excellent services in support of the council's outcomes and strategies
- Inability to enable teams to thrive and innovate through excellent communication channels and collaboration tools
- Missed opportunities to simplify day to day service delivery tasks and the technology systems that underpin them
- Lack of automation and streamlining of individual IT service offers, creating a lack of improvement to efficiencies and effectiveness
- Inability to treat data as a critical asset which could enable improvements to performance through enhanced management information and business intelligence
- Lack of training provision and support to the council workforce, resulting in missed opportunities to make the best use of available technology solutions to fulfil their roles
- Lack of governance arrangements to support the programme

Existing measures

The Digital Leadership Team (DLT) combines the previous Customer Strategy Delivery Group and IT Steering Board.

The overall purpose of DLT is to be collectively responsible for effective strategic leadership of the digital agenda, through effective decision making, driving forward digital initiatives and leading culture change – both within the organisation and to our customers, businesses and the community.

There are clear key linkages to the Organisation Improvement Strategy, Commercial Strategy, Asset Strategy and Corporate Plan, in respect of supporting and enabling the council to achieve its priorities and aspirations for both the organisation and the borough.

Risk owner

Senior Management team

04

Where can I find out more?

www.barnsley.gov.uk/SRR

Risk...



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